

Core Question 2: Is the organization in sound fiscal health?

The Financial Performance Framework, outlined in Core Question 2, gauges both near-term financial health and longer-term financial sustainability while accounting for key financial reporting requirements. This accountability report reflects disaggregated calculations of the school's financial position *only* according to the annual accrual-based audit submitted to the [Indiana State Board of Accounts](#). All past school accountability reports can be found on OEI's [website](#).

Note: The Financial Performance Framework has been revised to include additional indicators, and for this reason, not all historical ratings are based on the listed indicator targets, and some historical ratings are not available.

Summary of Ratings							
Indicator	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27
Short-term Health: Does the school demonstrate the ability to pay its obligations in the next 12 months?	ES	ES	ES	ES	ES		
Long-term Health: Does the school demonstrate long-term financial health?	ES	ES	ES	ES	ES		
Fiscal Oversight: Does the school demonstrate it has adequate financial management and systems?	MS	MS	MS	MS	MS		

Short-term Health: Does the school demonstrate the ability to pay its obligations in the next 12 months?				
Does not meet standard	The school does not meet standard for 2 or more of the following sub-indicators: a) Enrollment Variance, b) Current Ratio, c) Days Cash on Hand and d) Debt Default			
Approaching standard	The school approaches standard for all of the following sub-indicators: a) Enrollment Variance, b) Current Ratio, c) Days Cash on Hand and d) Debt Default OR The school meets standard for 3 of the sub-indicators and does not meet standard on the remaining sub-indicator OR the school approaches standard for two of the sub-indicators and meets standard for the remaining two sub-indicators.			
Meets standard	The school meets standard for 3 of the following sub-indicators and approaches standard for the remaining sub-indicator: a) Enrollment Variance, b) Current Ratio, c) Days Cash on Hand and d) Debt Default			
Exceeds Standard	The school meets standard for all of the following sub-indicators: a) Enrollment Variance, b) Current Ratio, c) Days Cash on Hand and d) Debt Default			
Sub-indicator	Sub-indicator targets		Result	Rating
a) Enrollment Variance	DNMS	Enrollment variance is less than 90%	102%	MS
	AS	Enrollment variance is between 90% – 94%		
	MS	Enrollment variance equals or exceeds 95%		
b) Current Ratio	DNMS	Current ratio is less than 1.0	21.67	MS
	AS	Current ratio is between 1.0 – 1.09		
	MS	Current ratio equals or exceeds 1.1		
c) Days Cash on Hand	DNMS	Days cash on hand is less than 30	168	MS
	AS	Days cash on hand is between 30-44		
	MS	Days cash on hand equals or exceeds 45		
d) Debt Default	DNMS	Default or delinquent payments identified and/or is in violation of covenants	No	MS
	AS	The school is in violation of covenants, but the audit indicates that a waiver was granted		
	MS	Not in default or delinquent		
Basis for Rating/Additional Details				
Enrollment Ratio: Adelante Schools Inc, which includes Emma Donnan Elementary and Middle School, budgeted for 426 students before the beginning of the 2024-2025 school year. According to data from the Indiana Department of Education, the school had average daily membership counts of 451 students for the October 2024 count and 438 students for the February 2025 count. This averaged an enrollment variance of 102%.				
Current Ratio: The school’s current assets (cash or other assets that can be accessed in the next 12 months) exceeded its current liabilities (debt obligations due in the next 12 months) by at least 10%.				
Days Cash on Hand: This measure indicates how many more days after June 30, 2025, the school would have been able to operate at its same spending levels without receiving additional funds.				
Debt Default: This metric is determined by both the auditors’ comments in the audited financial statements and contact with the school’s creditors. In the case of Adelante Schools, neither its auditors nor its creditors provided any indication that the network had defaulted on its debt obligations.				

Long-term Health: Does the organization demonstrate long-term financial health?				
Does not meet standard	The school does not meet standard on any of the 3 sub-indicators OR meets standard on 1 sub-indicator but does not meet standard on the remaining 2.			
Approaching standard	The school meets standard on 2 of the sub-indicators while not meeting on the third, OR approaches standard on all 3 sub-indicators.			
Meets standard	The school meets standard on 2 of the sub-indicators and approaches standard on the third.			
Exceeds standard	The school meets standard for all 3 sub-indicators.			
Sub-indicator	Sub-indicator targets		Result	Rating
a) Aggregate Three-Year Net Income	DNMS	Aggregate three-year net income is negative OR Aggregate three-year net income is not available and most recent year net income is negative.	\$3,030,370	MS
	AS	Aggregate three-year net income is positive and most recent year is negative OR Aggregate three-year net income is negative and most recent year net income is positive.		
	MS	Aggregate three-year net income is positive, and most recent year is positive.		
b) Debt to Asset Ratio	DNMS	Debt to Asset ratio exceeds 0.95	0.04	MS
	AS	Debt to Asset ratio is between 0.91 - 0.95		
	MS	Debt to Asset ratio is less than or equal to 0.9		
c) Debt Service Coverage (DSC) Ratio	DNMS	DSC ratio is less than 1.05	N/A	MS
	AS	DSC ratio is between 1.05 - 1.1		
	MS	DSC ratio equals or exceeds 1.2		
Basis for Rating/Additional Details				
Aggregate Three-Year Net Income: Adelante Schools has a positive aggregate change of its net assets over the prior three-year period and posted a surplus during the 2024-25 fiscal year.				
Debt-to-Asset Ratio: The school had a ratio of 0.04, meaning that it had debts that were equivalent to 4% of its assets for the 2024-25 fiscal year.				
Debt Service Coverage Ratio: The network’s audit indicates that it does not hold any long-term maturities. As a result, it is not possible to calculate a DSC ratio.				
Fiscal Oversight: Does the organization demonstrate that it has adequate financial management and systems?				
Does not meet standard	The school does not meet standard on 1 of the sub-indicators.			
Approaching standard	The school meets standards on 1 sub-indicator but approaches standard for the remaining sub-indicator.			
Meets standard	The school meets standard on both sub-indicators.			
Sub-indicator	Sub-indicator targets		Rating	
a) Financial Audit	DNMS	The school receives an audit with multiple significant deficiencies, a material weakness, or has a going concern.	MS	
	AS	The school receives a clean audit opinion with few significant deficiencies noted, but no material weaknesses.		
	MS	The school receives a clean audit opinion.		

Adelante Schools | Emma Donnan Elementary & Middle School

b) Financial Reporting Requirements	DNMS	The school fails to satisfy financial reporting requirements by submitting less than 80% of documents on time.	MS
	MS	The school satisfies all financial reporting requirements by submitting at least 80% of documents on time.	
Basis for Rating/Additional Details			
Financial Audit: The school received a clean audit opinion from Donovan CPAs, Inc with no findings related to its internal control over financial reporting			
Financial Reporting Requirements: The school had an on-time submission rate of 100% for its yearly financial compliance submissions. This results in a rating of Meets Standard.			